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Method of Fixing tariff

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The Two Major Methods

Cost- based

Setting price of the room by first adding all the costs of production and sales, and adding a desired profit %. (Mark-up)

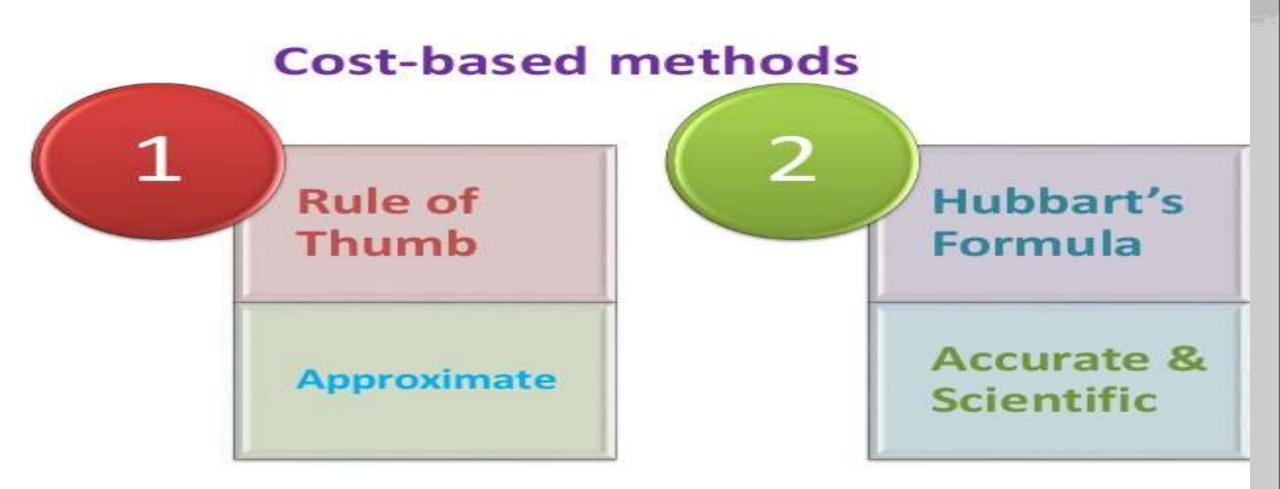
This method makes sure that hotel does not run in loss. Market- based

Setting price of the room by first looking at the price being charged by competing hotels.

Then, the hotel also tries to make the price look attractive to a buyer.

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Rule of Thumb Method

- The English phrase rule of thumb refers to a principle with broad application, that is not supposed to be strictly accurate or reliable, for every situation.
- It refers to an easily learned and easily applied procedure or standard, based on practical experience rather than theory.

Rule-of-Thumb for Hotel Rates

- If a hotel has spent ₹ 1000/- for making one room, it should charge ₹ 1/- for tariff per day. (in the year 1960, it was ₹ 1/-. Now it should be ₹ 2/-)
- This is an experience-based calculation.
- Since this rate never changes, with change in time, this number may not be useful any more.

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Hubbart's Formula

 A gentleman named Mr Roy Hubbart in 1940s created this idea.

(operating expenses + desired ROI) - other income projected room nights

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Inverted P&L Statement= Hubbart's Formula

That is why the Hubbart's Formula is also called as "Bottom-Up approach". It starts with Net Profit, adds all expenses, interests, insurance, depreciation and tax. This is the revenue a hotel has to earn in 1 year if it wishes to achieve its profit goals.

This total revenue is divided by total number of rooms the hotel expects to sell in 1 year.

The result is net revenue per room per day.

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Hubbart's Formula Demonstration

In the following slides, Hubbart's Formula is explained step-by-step.

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Owner's Investment

+ Loan from bank & others

= Total Investment

1

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Return on Investment (ROI) per year

= Total Investment

X Fair rate of return (15% to 20%)



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Return on Investment

+ Tax

= Profit before Tax

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Total Number of Rooms in hotel

X Expected Occupancy % (70-75%)

= Rooms sold per day



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Rooms sold in 1 day

X 365

= Total rooms sold in 1 year

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Total Revenue needed in 1 year

(Divided by) Total Rooms sold in 1 year

= Average Rate per room per day

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References:

Oxford Book

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