

ADMISSION NUMBER											

School of Finance and Commerce
Bachelor of Business Administration in Financial Investment Analysis
Semester End Examination - May 2024

Duration : 180 Minutes
Max Marks : 100

Sem VI - H1UA604T - Strategic Management

General Instructions

Answer to the specific question asked

Draw neat, labelled diagrams wherever necessary

Approved data hand books are allowed subject to verification by the Invigilator

- 1) Briefly describe the strategic intent. K1 (2)
- 2) Explain the BCG Matrix and how it aids in strategic decision-making. K2 (4)
- 3) Explain the role of resources, capabilities, and core competencies in shaping a business's competitive advantage K2 (6)
- 4) Discuss the challenges of strategic management in the context of talent management K3 (9)
- 5) How does the integration of functional plans contribute to organizational effectiveness K3 (9)
- 6) Provide examples of industries where the threat of substitutes is high according to Porter's model. K5 (10)
- 7) Can you explain the concept of project portfolio management? K4 (12)
- 8) How can a company effectively allocate resources to support its competitive strategies? K5 (15)
- 9) Evaluate the importance of project management in implementing strategic initiatives. K5 (15)
- 10) This case deals with Zomato, the online restaurant discovery and food delivery company in India. Though it started in 2008 and had early mover advantage in Food Tech industry in India, it had to face hard-hitting competition from Swiggy, Foodpanda and Uber Eats. Every firm tried its level best to increase their market share either by giving deep discounts or providing varied offers. Zomato and Swiggy attained the Unicorn status in the year 2018. Both were able to get funding from various venture capitalists and private equity firms, etc. All these firms tried their level best to secure more customers. In the year 2017, Zomato launched a subscription-based program called Zomato Treats and a premium membership program called Zomato Gold. It was to be seen, how Zomato would ward off the threat from the heavily funded rival Swiggy and other players in order to retain its leadership position in the market. K6 (18)